

# Washington Hospitals: Congressional and Legislative Guide



Washington State Hospital Association

**2003**



# Washington's Hospitals: Congressional and Legislative Guide

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Washington  
State  
Hospital  
Association



# General Information

## Redistricting

Every ten years, Washington state must determine the state's congressional and legislative district boundaries, based on the results of the most recent U.S. Census. In early 2002 the independent, bipartisan Redistricting Commission completed its task of redrawing each of the state's districts based on the 2000 Census. The new district boundaries are in effect beginning with the 2002 fall elections and will be in effect until the 2012 fall elections.

The new census information indicates the state's official 2000 population is nearly 5.9 million people—an increase of about one million residents in ten years. Each congressional district now has about 655,000 residents; each state legislative district now has about 120,000 residents.

This guide, produced by Washington State Hospital Association (WSHA), pinpoints the location of all Washington's hospitals by congressional and legislative district after the 2002 redistricting process. Changes to congressional and legislative boundaries mean quite a few hospitals in Washington State now are located in different districts.

Washington's hospitals often serve people from more than one congressional or legislative district, depending on the size of the district and the proximity to other health-care facilities. A large number of constituents living in one legislative district may use a hospital located in another district. Legislators should realize they may represent hospitals physically located outside their legislative district. It is also important for hospitals to recognize their patients, and therefore their hospital, may be represented by legislators from outside their immediate community.

## Washington State's Congressional Delegation

As in every state, two U.S. Senators represent the entire State of Washington for a six year term. About one-third of the U.S. Senate seats are up for election in each election year. The number of seats for each state in the U.S. House of Representatives is determined by the population of the state. Washington is represented by nine members of the House of Representatives, each of whom represents a particular section of the state. House seats are up for election every two years. U.S. House districts are much larger than state legislative districts.

## Washington State Legislature

The Washington State Legislature is a two-house (bicameral) body with 49 members in the Senate and 98 members in the House of Representatives. Washington has 49 state legislative districts; each district is represented by two members of the House (called Representatives) and one member of the Senate (called Senators). Members of the Senate are elected to four-year terms, while House members are elected to two-year terms. Elections for Senators rotate so about half of all positions are up for election every two years; each House position is up for election every two years.



## Washington Hospitals by Federal Congressional District

### Cong.

Dist.	Hospital	City	Beds*	Main Phone
1	Fairfax Hospital	Kirkland	133	(425) 821-2000
1	Evergreen Healthcare	Kirkland	166	(425) 899-1000
1	Providence Everett Medical Center/Mill Creek	Everett	**	(425) 316-5060
1	Stevens Healthcare	Edmonds	217	(425) 640-4000
2	Cascade Valley Hospital	Arlington	48	(360) 435-2133
2	Island Hospital	Anacortes	43	(360) 299-1300
2	Providence Everett Medical Center/Colby	Everett	**	(425) 261-2000
2	Providence Everett Medical Center/Pacific	Everett	**	(425) 258-7123
2	Puget Sound Kidney Centers	Everett	n/a	(425) 259-5195
2	Skagit Valley Hospital	Mount Vernon	137	(360) 424-4111
2	St. Joseph Hospital	Bellingham	253	(360) 734-5400
2	United General Hospital	Sedro-Woolley	97	(360) 856-6021
2	Valley General Hospital	Monroe	72	(360) 794-7497
2	Whidbey General Hospital	Coupeville	51	(360) 678-7656
3	Capital Medical Center	Olympia	119	(360) 956-2550
3	Morton General Hospital	Morton	49	(360) 496-5112
3	Ocean Beach Hospital	Ilwaco	25	(360) 642-3181
3	Providence Centralia Hospital	Centralia	191	(360) 736-2803
3	Southwest Washington Medical Center	Vancouver	360	(360) 256-2000
3	St. John Medical Center	Longview	346	(360) 414-2000
3	Willapa Harbor Hospital	South Bend	26	(360) 875-5526
4	Cascade Medical Center	Leavenworth	33	(509) 548-5815
4	Central Washington Hospital	Wenatchee	206	(509) 662-1511
4	Columbia Basin Hospital	Ephrata	58	(509) 754-4631
4	Coulee Community Hospital	Grand Coulee	48	(509) 633-1753
4	Kadlec Medical Center	Richland	153	(509) 946-4611
4	Kennewick General Hospital	Kennewick	71	(509) 586-6111
4	Kittitas Valley Community Hospital	Ellensburg	50	(509) 962-9841
4	Klickitat Valley Health Services	Goldendale	31	(509) 773-4022
4	Lake Chelan Community Hospital	Chelan	34	(509) 682-2531
4	Lourdes Counseling Center	Richland	32	(509) 943-9104
4	Lourdes Medical Center	Pasco	132	(509) 547-7704
4	Othello Community Hospital	Othello	49	(509) 488-2636
4	Prosser Memorial Hospital	Prosser	62	(509) 786-2222
4	Providence Toppenish Hospital	Toppenish	63	(509) 865-3105
4	Providence Yakima Medical Center	Yakima	214	(509) 575-5000

\* Number of beds licensed with the state Department of Health.

\*\* All Providence Everett campuses operate under a single license for 362 beds.

## Washington Hospitals by Federal Congressional District



### Cong.

Dist.	Hospital	City	Beds*	Main Phone
4	Quincy Valley Medical Center	Quincy	38	(509) 787-3531
4	Samaritan Healthcare	Moses Lake	50	(509) 765-5606
4	Skyline Hospital	White Salmon	32	(509) 493-1101
4	Sunnyside Community Hospital	Sunnyside	38	(509) 837-1500
4	Wenatchee Valley Medical Center	Wenatchee	***	(509) 663-8711
4	Yakima Valley Memorial Hospital	Yakima	226	(509) 575-8000
5	Dayton General Hospital	Dayton	15	(509) 382-2531
5	Deaconess Medical Center	Spokane	388	(509) 458-5800
5	Deer Park Hospital	Deer Park	25	(509) 276-5061
5	East Adams Rural Hospital	Ritzville	20	(509) 659-1200
5	Empire Health Services	Spokane	n/a	(509) 458-7960
5	Ferry County Memorial Hospital	Republic	25	(509) 775-3333
5	Garfield County Public Hospital District	Pomeroy	49	(509) 843-1591
5	Holy Family Hospital	Spokane	272	(509) 482-0111
5	Lincoln Hospital	Davenport	102	(509) 725-7101
5	Mid-Valley Hospital	Omak	44	(509) 826-1760
5	Mount Carmel Hospital	Colville	55	(509) 684-2561
5	Newport Community Hospital	Newport	74	(509) 447-2441
5	North Valley Hospital	Tonasket	129	(509) 486-2151
5	Odessa Memorial Healthcare Center	Odessa	50	(509) 982-2611
5	Okanogan-Douglas District Hospital	Brewster	43	(509) 689-2517
5	Pullman Memorial Hospital	Pullman	42	(509) 332-2541
5	Sacred Heart Medical Center	Spokane	640	(509) 474-3040
5	Shriners Hospital For Children	Spokane	***	(509) 455-7844
5	St. Joseph's Hospital	Chewelah	65	(509) 935-8211
5	St. Luke's Rehabilitation Institute	Spokane	102	(509) 473-6298
5	St. Mary Medical Center	Walla Walla	141	(509) 525-3320
5	Tri-State Memorial Hospital	Clarkston	62	(509) 758-5511
5	Valley Hospital & Medical Center	Spokane	123	(509) 924-6650
5	Walla Walla General Hospital	Walla Walla	72	(509) 525-0480
5	Whitman Hospital & Medical Center	Colfax	48	(509) 397-3435
6	Allenmore Hospital	Tacoma	130	(253) 403-5001
6	Forks Community Hospital	Forks	53	(360) 374-6271
6	Grays Harbor Community Hospital	Aberdeen	200	(360) 532-8330
6	Harrison Memorial Hospital	Bremerton	297	(360) 377-3911
6	Jefferson General Hospital	Port Townsend	42	(360) 385-2200

\* Number of beds licensed with the state Department of Health.

\*\*\* Bed data not listed with Department of Health.



## Washington Hospitals by Federal Congressional District

### Cong.

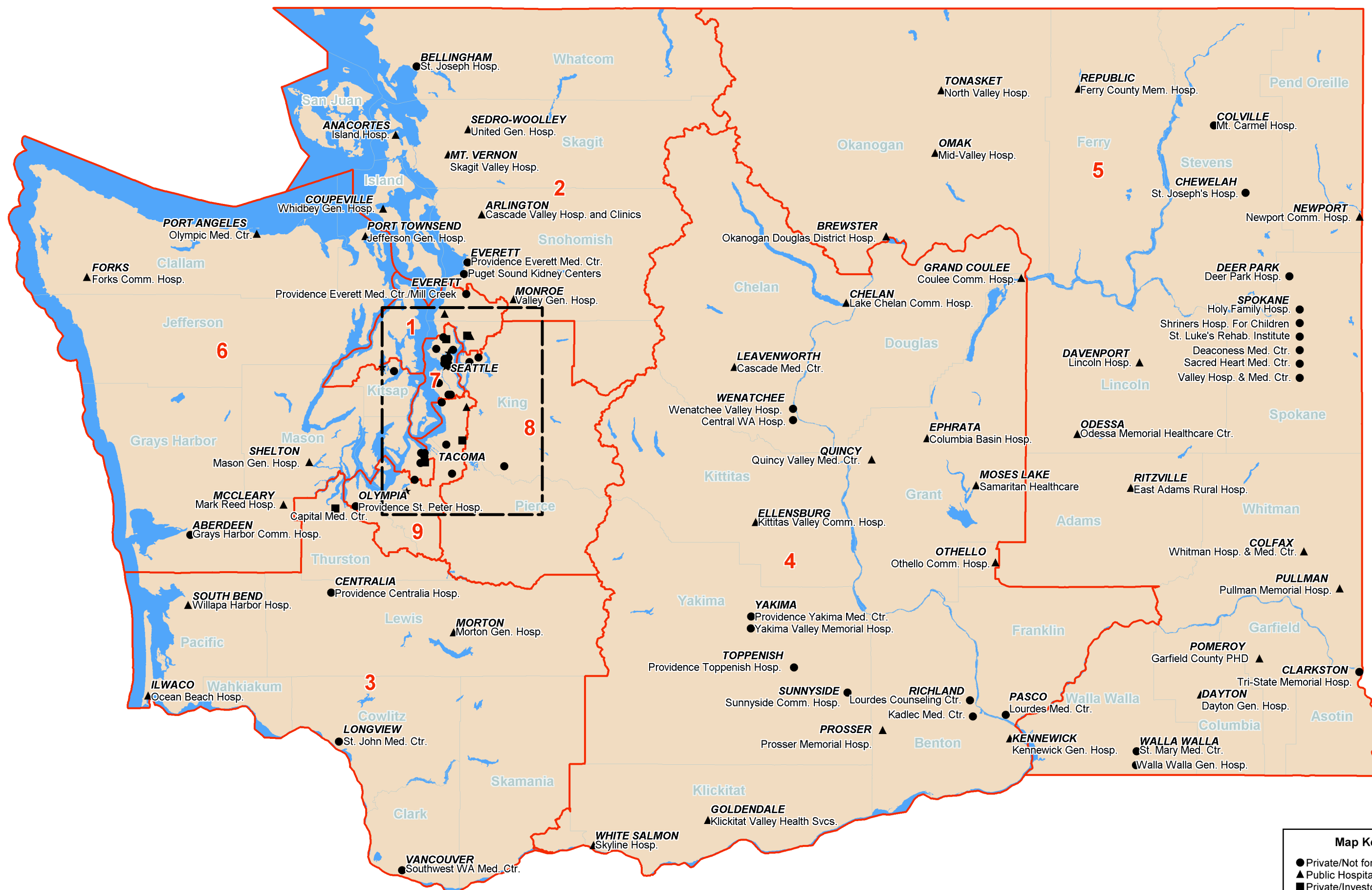
<b>Dist.</b>	<b>Hospital</b>	<b>City</b>	<b>Beds*</b>	<b>Main Phone</b>
6	Mark Reed Hospital	McCleary	24	(360) 495-3244
6	Mary Bridge Children's Hospital	Tacoma	72	(253) 403-1420
6	Mason General Hospital	Shelton	68	(360) 426-1611
6	MultiCare Health System	Tacoma	n/a	(253) 403-2455
6	Naval Hospital	Bremerton	66	(360) 475-4210
6	Olympic Medical Center	Port Angeles	126	(360) 417-7000
6	Puget Sound Behavioral Health	Tacoma	108	(253) 798-4500
6	St. Clare Hospital	Tacoma	106	(253) 588-1711
6	St. Joseph Medical Center	Tacoma	320	(253) 627-4100
6	Tacoma General Hospital	Tacoma	391	(253) 403-1148
7	Children's Hospital & Regional Medical Center	Seattle	208	(206) 987-2000
7	Fred Hutchinson Cancer Research Center	Seattle	n/a	(206) 667-4305
7	Group Health Cooperative/Central Hospital	Seattle	326	(206) 326-3000
7	Harborview Medical Center	Seattle	413	(206) 731-3000
7	Kindred Hospital Seattle	Seattle	80	(206) 364-2050
7	Northwest Hospital	Seattle	345	(206) 364-0500
7	Northwest Kidney Centers	Seattle	n/a	(206) 292-2771
7	Regional Hospital for Respiratory & Complex Care	Seattle	27	(206) 248-4548
7	Seattle Cancer Care Alliance	Seattle	***	(206) 288-1400
7	Swedish Medical Center/Ballard	Seattle	163	(206) 782-2700
7	Swedish Medical Center/First Hill	Seattle	697	(206) 386-6000
7	Swedish Medical Center/Providence	Seattle	436	(206) 320-2000
7	University of Washington Medical Center	Seattle	450	(206) 598-3300
7	Virginia Mason Medical Center	Seattle	371	(206) 624-1144
7	West Seattle Psychiatric Hospital	Seattle	40	(206) 933-7199
8	Enumclaw Community Hospital	Enumclaw	38	(360) 825-2505
8	Group Health Cooperative/Eastside Hospital	Redmond	179	(425) 883-5151
8	Overlake Hospital Medical Center	Bellevue	257	(425) 688-5000
9	Auburn Regional Medical Center	Auburn	149	(253) 833-7711
9	Good Samaritan Community Health Care	Puyallup	225	(253) 848-6661
9	Highline Community Hospital	Burien	269	(206) 244-9970
9	Highline Community Hospital Specialty Center	Tukwila	n/a	(206) 244-0180
9	Madigan Army Medical Center	Tacoma	140	(253) 968-1215
9	Providence St. Peter Hospital	Olympia	375	(360) 754-5858
9	St. Francis Hospital	Federal Way	110	(253) 838-9700
9	Valley Medical Center	Renton	342	(425) 228-3450

\* Number of beds licensed with the state Department of Health.

\*\*\* Bed data not listed with Department of Health.



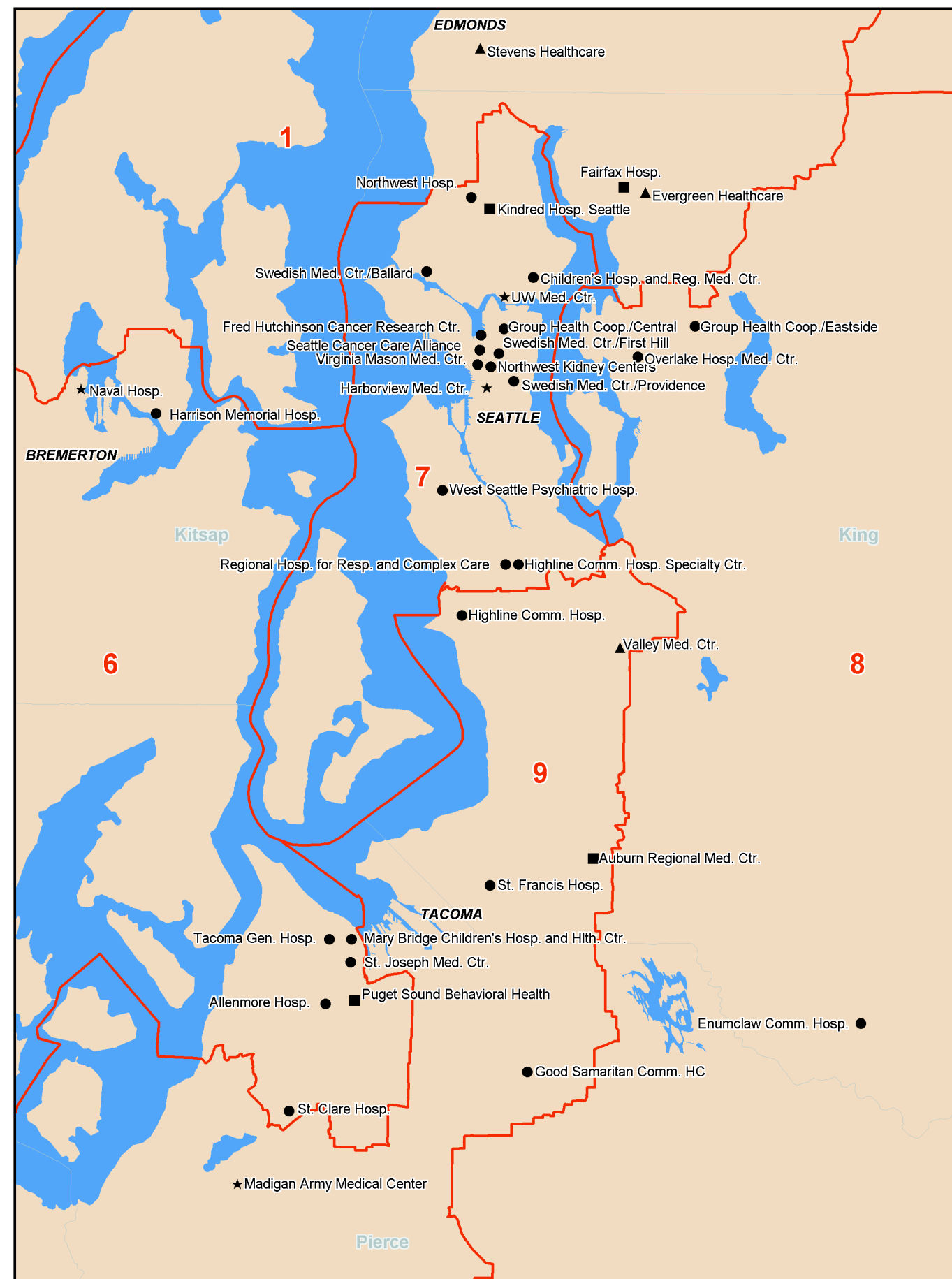
# Federal Congressional District - Washington State



**Map Key**

- Private/Not for Profit
- ▲ Public Hospital Districts
- Private/Investor Owned
- ★ Federal, State, and Local

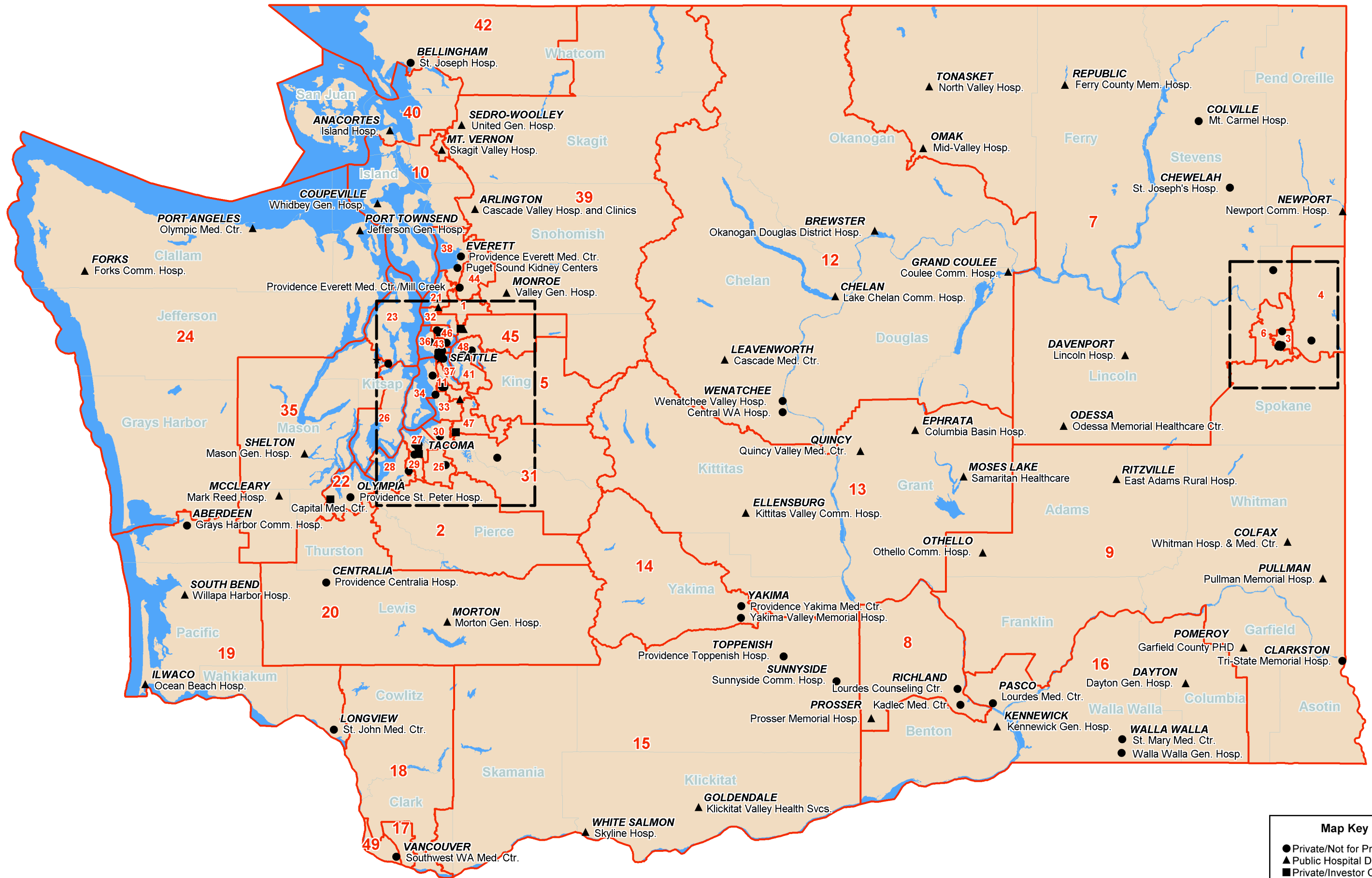
# Federal Congressional Districts - Puget Sound Area



**Map Key**

- Private/Not for Profit
- ▲ Public Hospital Districts
- Private/Investor Owned
- ★ Federal, State, and Local

# State Legislative Districts - Washington State

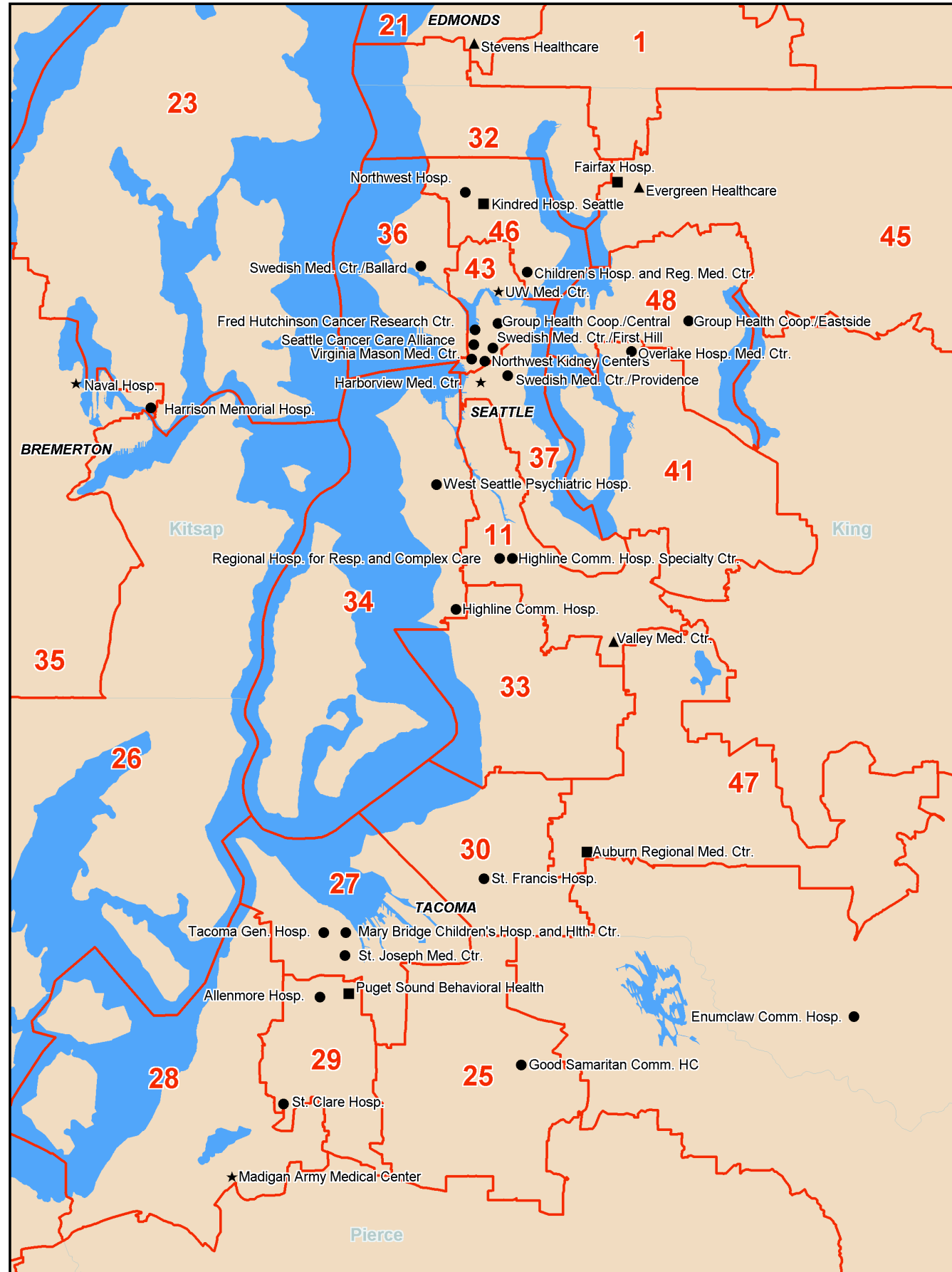


**Map Key**

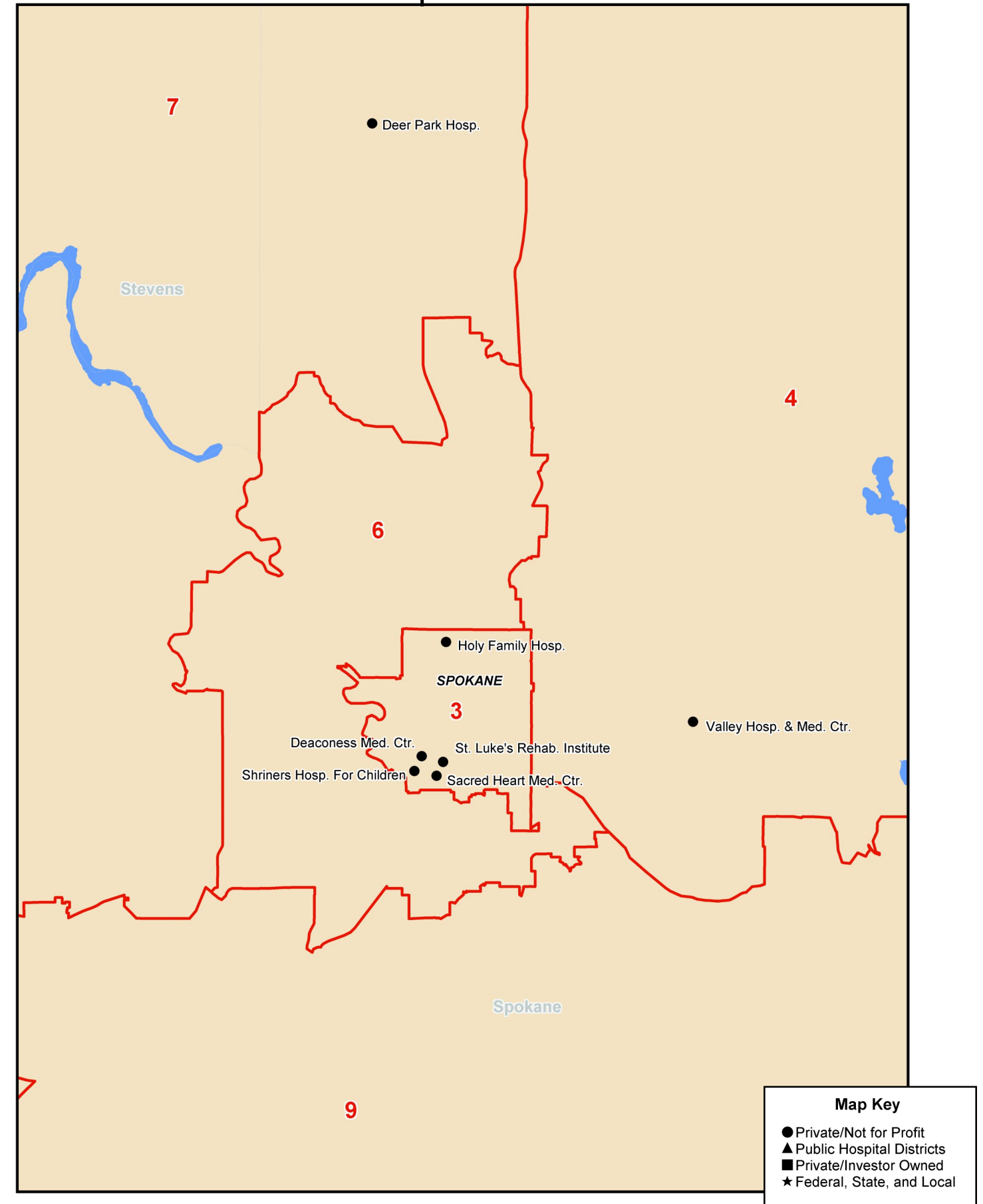
- Private/Not for Profit
- ▲ Public Hospital Districts
- Private/Investor Owned
- ★ Federal, State, and Local

# State Legislative Districts - Puget Sound and Spokane Areas

## Puget Sound



## Spokane



**Map Key**

- Private/Not for Profit
- ▲ Public Hospital Districts
- Private/Investor Owned
- ★ Federal, State, and Local

## Washington Hospitals by State Legislative District



### Leg.

Dist.	Hospital	City	Beds*	Main Phone
3	Deaconess Medical Center	Spokane	388	(509) 458-5800
3	Empire Health Services	Spokane	n/a	(509) 458-7960
3	Holy Family Hospital	Spokane	272	(509) 482-0111
3	Sacred Heart Medical Center	Spokane	640	(509) 474-3040
3	Shriners Hospital For Children	Spokane	***	(509) 455-7844
3	St. Luke's Rehabilitation Institute	Spokane	102	(509) 473-6298
4	Valley Hospital & Medical Center	Spokane	123	(509) 924-6650
7	Deer Park Hospital	Deer Park	25	(509) 276-5061
7	Ferry County Memorial Hospital	Republic	25	(509) 775-3333
7	Lincoln Hospital	Davenport	102	(509) 725-7101
7	Mid-Valley Hospital	Omak	44	(509) 826-1760
7	Mount Carmel Hospital	Colville	55	(509) 684-2561
7	Newport Community Hospital	Newport	74	(509) 447-2441
7	North Valley Hospital	Tonasket	129	(509) 486-2151
7	Odessa Memorial Healthcare Center	Odessa	50	(509) 982-2611
7	St. Joseph's Hospital	Chewelah	65	(509) 935-8211
8	Kadlec Medical Center	Richland	153	(509) 946-4611
8	Lourdes Counseling Center	Richland	32	(509) 943-9104
8	Prosser Memorial Hospital	Prosser	62	(509) 786-2222
9	East Adams Rural Hospital	Ritzville	20	(509) 659-1200
9	Garfield County Public Hospital District	Pomeroy	49	(509) 843-1591
9	Othello Community Hospital	Othello	49	(509) 488-2636
9	Pullman Memorial Hospital	Pullman	42	(509) 332-2541
9	Tri-State Memorial Hospital	Clarkston	62	(509) 758-5511
9	Whitman Hospital & Medical Center	Colfax	48	(509) 397-3435
10	Whidbey General Hospital	Coupeville	51	(360) 678-7656
11	Highline Community Hospital Specialty Center	Tukwila	n/a	(206) 244-0180
11	Regional Hospital for Respiratory & Complex Care	Seattle	27	(206) 248-4548
11	Valley Medical Center	Renton	342	(425) 228-3450
12	Cascade Medical Center	Leavenworth	33	(509) 548-5815
12	Central Washington Hospital	Wenatchee	206	(509) 662-1511
12	Coulee Community Hospital	Grand Coulee	48	(509) 633-1753
12	Lake Chelan Community Hospital	Chelan	34	(509) 682-2531
12	Okanogan-Douglas County Hospital	Brewster	43	(509) 689-2517
12	Wenatchee Valley Medical Center	Wenatchee	***	(509) 663-8711

\* Number of beds licensed with the state Department of Health.

\*\*\* Bed data not listed with Department of Health.



## Washington Hospitals by State Legislative District

### Leg.

<b>Dist.</b>	<b>Hospital</b>	<b>City</b>	<b>Beds*</b>	<b>Main Phone</b>
13	Columbia Basin Hospital	Ephrata	58	(509) 754-4631
13	Kittitas Valley Community Hospital	Ellensburg	50	(509) 962-9841
13	Quincy Valley Medical Center	Quincy	38	(509) 787-3531
13	Samaritan Healthcare	Moses Lake	50	(509) 765-5606
14	Providence Yakima Medical Center	Yakima	214	(509) 575-5000
14	Yakima Valley Memorial Hospital	Yakima	226	(509) 575-8000
15	Klickitat Valley Health Services	Goldendale	31	(509) 773-4022
15	Providence Toppenish Hospital	Toppenish	63	(509) 865-3105
15	Skyline Hospital	White Salmon	32	(509) 493-1101
15	Sunnyside Community Hospital	Sunnyside	38	(509) 837-1500
16	Dayton General Hospital	Dayton	15	(509) 382-2531
16	Kennewick General Hospital	Kennewick	71	(509) 586-6111
16	Lourdes Medical Center	Pasco	132	(509) 547-7704
16	St. Mary Medical Center	Walla Walla	141	(509) 525-3320
16	Walla Walla General Hospital	Walla Walla	72	(509) 525-0480
19	Grays Harbor Community Hospital	Aberdeen	200	(360) 532-8330
19	Ocean Beach Hospital	Ilwaco	25	(360) 642-3181
19	St. John Medical Center	Longview	346	(360) 414-2000
19	Willapa Harbor Hospital	South Bend	26	(360) 875-5526
20	Morton General Hospital	Morton	49	(360) 496-5112
20	Providence Centralia Hospital	Centralia	191	(360) 736-2803
21	Stevens Healthcare	Edmonds	217	(425) 640-4000
22	Capital Medical Center	Olympia	119	(360) 956-2550
22	Providence St. Peter Hospital	Olympia	375	(360) 491-9480
24	Forks Community Hospital	Forks	53	(360) 374-6271
24	Jefferson General Hospital	Port Townsend	42	(360) 385-2200
24	Olympic Medical Center	Port Angeles	126	(360) 417-7000
25	Good Samaritan Community Healthcare	Puyallup	225	(253) 848-6661
27	Allenmore Hospital	Tacoma	130	(253) 403-5001
27	Mary Bridge Children's Hospital	Tacoma	72	(253) 403-1420
27	MultiCare Health System	Tacoma	n/a	(253) 403-2455
27	St. Joseph Medical Center	Tacoma	320	(253) 627-4100
27	Tacoma General Hospital	Tacoma	391	(253) 403-1148
28	Madigan Army Medical Center	Tacoma	140	(253) 968-1215
29	Puget Sound Behavioral Health	Tacoma	108	(253) 798-4500
29	St. Clare Hospital	Tacoma	106	(253) 588-1711
30	St. Francis Hospital	Federal Way	110	(253) 838-9700

\* Number of beds licensed with the state Department of Health.

## Washington Hospitals by State Legislative District



### Leg.

Dist.	Hospital	City	Beds*	Main Phone
31	Enumclaw Community Hospital	Enumclaw	38	(360) 825-2505
34	Highline Community Hospital	Burien	269	(206) 244-9970
34	West Seattle Psychiatric Hospital	Seattle	40	(206) 933-7199
35	Harrison Memorial Hospital	Bremerton	297	(360) 377-3911
35	Mark Reed Hospital	McCleary	24	(360) 495-3244
35	Mason General Hospital	Shelton	68	(360) 426-1611
35	Naval Hospital	Bremerton	66	(360) 475-4210
36	Swedish Medical Center/Ballard	Seattle	163	(206) 782-2700
36	Virginia Mason Medical Center	Seattle	371	(206) 624-1144
37	Harborview Medical Center	Seattle	413	(206) 731-3000
38	Providence Everett Medical Center/Colby	Everett	**	(425) 261-2000
38	Providence Everett Medical Center/Pacific	Everett	**	(425) 258-7123
38	Puget Sound Kidney Centers	Everett	n/a	(425) 259-5195
39	Cascade Valley Hospital	Arlington	48	(360) 435-2133
39	Valley General Hospital	Monroe	72	(360) 794-7497
40	Island Hospital	Anacortes	43	(360) 299-1300
40	Skagit Valley Hospital	Mount Vernon	137	(360) 424-4111
40	United General Hospital	Sedro-Woolley	97	(360) 856-6021
41	Overlake Hospital Medical Center	Bellevue	257	(425) 688-5000
42	St. Joseph Hospital	Bellingham	253	(360) 734-5400
43	Fred Hutchinson Cancer Research Center	Seattle	n/a	(206) 667-4305
43	Group Health Cooperative/Central Hospital	Seattle	326	(206) 326-3000
43	Northwest Kidney Centers	Seattle	n/a	(206) 292-2771
43	Seattle Cancer Care Alliance	Seattle	***	(206) 288-1400
43	Swedish Medical Center/First Hill	Seattle	697	(206) 386-6000
43	Swedish Medical Center/Providence	Seattle	436	(206) 320-2000
43	University of Washington Medical Center	Seattle	450	(206) 598-3300
44	Providence Everett Medical Center/Mill Creek	Everett	**	(425) 316-5060
45	Fairfax Hospital	Kirkland	133	(425) 821-2000
45	Evergreen Healthcare	Kirkland	166	(425) 899-1000
46	Children's Hospital & Regional Medical Center	Seattle	208	(206) 987-2000
46	Kindred Hospital Seattle	Seattle	80	(206) 364-2050
46	Northwest Hospital	Seattle	345	(206) 364-0500
47	Auburn Regional Medical Center	Auburn	149	(253) 833-7711
48	Group Health Cooperative/Eastside Hospital	Redmond	179	(425) 883-5151
49	Southwest Washington Medical Center	Vancouver	360	(360) 256-2000

\* Number of beds licensed with the state Department of Health.

\*\* All Providence Everett campuses operate under a single license for 362 beds.

\*\*\* Bed data not listed with Department of Health.

## Resources on the World Wide Web

More information about Washington's hospitals and Washington's elected officials is available on the web.

### Hospital and Health-Care Information

#### ***Washington State Hospital Association***

**[www.wsha.org](http://www.wsha.org)**

This is the web site for the Washington State Hospital Association, and contains all WSHA's publications, policy/advocacy priorities, and a list of members. The WSHA website also has information about events, publications, and member hospitals. The section entitled "Fast Facts" may be of particular interest to policy makers; it contains data about Washington's hospitals such as bed size, financial health, admissions, emergency room visits, and other information

#### ***Association of Washington Public Hospital Districts***

**[www.awphd.org](http://www.awphd.org)**

This is the web site for the Association of Washington Public Hospital Districts (AWPHD). AWPHD provides particular representation and assistance to all Washington's public hospital districts. The site contains member information and background on public hospital districts that may be helpful to policy makers.

#### ***American Hospital Association***

**[www.aha.org](http://www.aha.org)**

This is the web site of the American Hospital Association (AHA). The site contains information about hospitals nationally, state-by-state comparative data, as well as federal advocacy on behalf of hospitals and health systems. WSHA supports much of the advocacy by the AHA in Washington, D.C.

### State Government Information

#### ***Washington State Legislature***

**[www.leg.wa.gov](http://www.leg.wa.gov)**

This is the state legislature's home page. On this page, you can find out who your representatives are and obtain contact and biographical information about them, as well as see their picture. You can also search for bills by topic or bill number. You can obtain either the full text, a summary, or a history of bills of interest to you. You can also find calendars of legislative meetings, staff rosters, and committee members.

#### ***Washington State Government / Executive Branch***

**[www.access.wa.gov](http://www.access.wa.gov)**

Particularly helpful on this page is the government section. Here you can find information about the Governor's goals and priorities, as well as the current state budget and the Governor's budget proposal. You can also see information about and connect to executive branch agencies such as the Department of Social and Health Services, the Medical Assistance Administration, the Health Care Authority, and the Department of Health.



***Washington State Office of Financial Management*****[www.ofm.wa.gov](http://www.ofm.wa.gov)**

The Office of Financial Management (OFM) page contains information about the state budget; population, economic, and labor force information; and state financial policies and guidelines. OFM develops all the fiscal notes for bills in the state legislature and analyzes various budget and legislative proposals.

**Federal Government Information*****United States House of Representatives*****[www.house.gov](http://www.house.gov)*****United States Senate*****[www.senate.gov](http://www.senate.gov)**

Both of these sites will give you biographical and contact information for your federal legislators, information about what is happening in the U.S. Congress, and bill information.

***President of the United States*****[www.whitehouse.gov](http://www.whitehouse.gov)**

This site contains information about the President's priorities and biographical information about the President. The site enables you to contact the President.

***Centers for Medicare and Medicaid Services*****[www.cms.gov](http://www.cms.gov)**

The Centers for Medicare and Medicaid Services, formerly the Health Care Financing Administration, is the federal agency that administers Medicare, Medicaid, and the State Children's Health Insurance Program. This page provides information and data about these programs.

***United States Department of Health and Human Services*****[www.os.dhhs.gov](http://www.os.dhhs.gov)**

The Department of Health and Human Services is the U.S. government's principal agency for protecting the health of all Americans and providing essential human services, especially for those who are least able to help themselves. This site contains information about the department's priorities and goals.

## Washington State Hospital Association

The membership of the Washington State Hospital Association (WSHA) includes 97 hospitals. We are proud that every community hospital in the State of Washington belongs to and relies upon WSHA for help with policy and advocacy issues. (State-owned and operated hospitals and some military hospitals are not members of WSHA.)

Public hospital districts operate about 40 percent of the facilities licensed as acute care hospitals in Washington State. The vast majority of the other hospitals are operated as not-for-profit corporations, including religious-based hospitals. A handful of Washington's hospitals are owned and operated by private corporations on a for-profit or proprietary basis.

WSHA members are committed to the following values:

- WSHA is an association of hospitals dedicated to excellence in advocacy and services to its members;
- WSHA fights tirelessly for access to high quality health care for *every* person living in our state; and
- WSHA seeks to improve the delivery of health care, so each succeeding generation will be healthier than the previous one.

## For More Information, Contact:



**Taya Briley**  
Director, Legal Services and  
Health Policy  
Association of Washington  
Public Hospital Districts  
(206) 216-2554  
tayab@awphd.org  
(for help with public hospital  
district legal and policy issues)



**Kristen Michal**  
Director, Federal Policy and  
Advocacy  
Washington State Hospital  
Association and Association of  
Washington Public Hospital Districts  
(206) 281-7211  
kristenm@wsha.org  
(for help with connections to  
federal legislators and federal  
legislative priorities)



**Randy Revelle**  
Vice President, Policy and  
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